

Three Rivers District Council: Leisure Centre Programme Assessment

Clare MacLeod - Principal Consultant

MANAGEM

MANAGEM

MANAGEM

MANAGEM

MANAGEM

MONAL REVIEW

STUDIES BUSINES

ON PERFORMANCE MANA

MENT STRATEGIC PLANNING FU

MING FEASIBILITY STUDIES BUSINES

MAGEMENT OPTIONS APPRAISAL LAND

MITY CONSULTATION PROGRAMME MANAGEMEN

OUTIVE RECRUITMENT ORGANISATIONAL REVIEW

MITATEGIC PLANNING FEASIBILITY STUDIES BUSINES

RESEARCH MANAGEMENT OPTIONS APPRAISAL LAND

NITORING AND EVALUATION PERFORMANCE MANA

MILITATION OPEN SPACE STUDIES CHILDRENS PL

ME RECRUITMENT ORGANISATIONAL REVIEW

MANAGEMENT OPTIONS APPRAISAL LAND

MERCENTIFIED SUSINES

MERCENTIFIED STUDIES CHILDRENS PL

MERCENTIFIED SUSINES

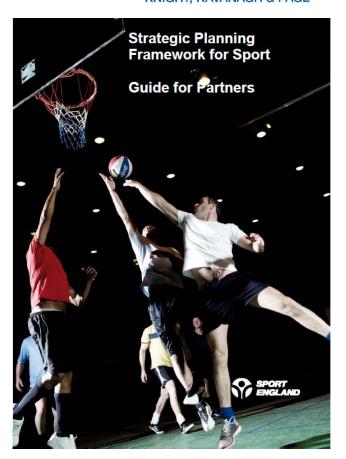
MERCENTIFIED



About KKP

KNIGHT, KAVANAGH & PAGE

- Specialise in sport and leisure
- Established 1990
- 27 FTE staff
- Approved contractors: Sport England
- 1,500 projects: 500+ clients
- Facilities planning
- Strategy
- Management review/options appraisal
- Feasibilities/business planning
- Monitoring & evaluation
- Elite performance planning
- Business review/support





Status quo



Advantages		Disadvantages
•	4-court can accommodate a wider range of sports than a 2-court hall.	Halts investment (in this form) in the facility (as proposed by Everyone Active).
•	Daytime 4-court sports hall availability in the district is retained.	Income gained from activities such as netball and Active Life is projected to be substantially lower than other activities
•	Long-term investment in netball as one of the key areas of promotion of women's sport and getting the inactive active can be built on.	No soft-play currently provided in the District
•	Evening 4-court sports hall availability can continue to accommodate peak-time demand.	Lack of opportunity to engage more children in physical activity at the venue.
•	TRDC residents are not entirely reliant upon access to school 4-court sports halls (where community access policy can change) for sports that require this space.	Potential risk of operator pulling out of the contract as financial projections were based on the proposed alteration.



Status quo cont...



Advantages		Disadvantages
•	Sport England would prefer to retain the sports hall in its present 4-court format	
1	The venue can continue to accommodate Active Life sessions on 4 courts (except during school holidays) during off peak (day) times.	
1	Opportunity to refresh full sports hall-based activity programmes within the current facility; Sport England and England Netball support this action.	



Soft play/climbing - loss of 2 courts



Advantages	Disadvantages
Level of investment in the facility will improve the quality of the infrastructure.	 Reduced sports hall scale will limit the range of formal/informal sporting opportunity available to residents.
Profile of the facility and programmes, therein, will be raised.	 Active Life sessions (off peak) changed from 4 to 2 courts. (opportunity to extend the times available to run this, as well as additional activities being offered)
Financial viability of the facility will be enhanced via both primary and secondary spend.	 Developing daytime B2N & Walking Netball (off- peak times) will be displaced. EN indicates 4- court hall is required to support these activities- training and drills can take place utilising smaller areas.
Throughput/footfall, especially of children, is expected to increase significantly – a net increase of c.40,000 people per annum.	 Nowhere else in the District where netball can be offered indoors during the day - at the same time as current programmes.
Active Life sessions on 2 courts as opposed to 4 courts will be available - currently occurs in school holidays	Neither of the proposed amenities necessarily attract and cater for regular participation.



Soft play and loss of 2 courts cont...



Advantages	Disadvantages
Active Life sessions on 2 courts as opposed to 4 courts will be available- currently occurs in school holidays	Neither of the proposed amenities necessarily attract and cater for regular participation.
Potential to cross sell other activities	
Contribute to TRDC ambitions to get children active-helping tackle levels of obese and overweight children in the District Potential of additional jobs. Whilst not ideal for some netballers and a factor that limits the appeal of the sport to new and returning players, there are outdoor facilities available to continue to play netball in the District, during the day, in the evenings and week-ends. In addition to this, there are indoor facilities outside of the District where netball can be played during the day.	

