**LOCAL STRATEGIC PARTNERSHIP BOARD**

**27 JUNE 2018**

Part 1

**2. DELIVERY PLAN FOR THE COMMUNITY STRATEGY 2018-23  
(CED)**

1. Summary
   1. This report provides the Board with options and recommendations to enable them to deliver the Community Strategy 2018-2023.
   2. More specifically the report consists of the following:
      1. Mapping of current district, county and regional partnerships to identify any gaps in either service provision or partnership attendance;
      2. Any proposed changes to LSP subgroups to enable delivery of the strategy;
      3. A proposed new meeting format for the Board to enable delivery of the strategy.
2. Details
   1. At its previous meeting the Board agreed the Community Strategy 2018-2023 (Attachment 1) and requested that partner organisations work towards adopting it.
   2. Appendix A contains a list all district, county and any regional partnerships / multiagency meetings relevant to the 5 key themes of the strategy.
   3. In addition to identifying which strategy themes each partnership covers, officers have also considered the group types that benefit from the work of the partnership.
   4. Officers have deduced the following from Appendix A:
      1. There appears to be good coverage, in terms of partner organisation attendance and strategy theme relevance at district, county and regional partnerships.
      2. There is no requirement to set up any new partnerships / multiagency meetings.
      3. Whilst there are many partnerships focusing on a variety of services / support for families, there appears to be fewer partnerships focusing on services for adults with complex needs that are not parents.
      4. There are some partnerships and reactive services focusing on safeguarding, antisocial behaviour and housing for these types of adults. In addition the developing Mental Health Information Sharing Agreement initiative will further support these adults.
      5. The main issue may be a gap between the county Complex Needs Strategy Group and local services.
   5. To enable the Board to deliver the Community Strategy, including addressing the gap in services for adults with complex needs, officers propose the following:
      1. Proposal 1: Poverty, Employment & Prosperity (PEP) Group Focus

Officers propose that this LSP subgroup focus their attention on support and services for adults with developing or existing complex needs.

* + 1. Furthermore the PEP group should consider inviting other relevant key partners to their meetings including Herts MIND Network, Turning Point, CGL Spectrum and Herts Partnership Foundation Trust. It should also consider how to respond and roll out the work of the county Complex Needs Steering Group.
    2. Proposal 2: Thematic LSP Board Meetings  
       In terms of identifying additional partnership work to achieve the strategy, officers propose that the Board continue to have a key topic for each meeting.
    3. Furthermore, the topic should cut across all strategy themes with examples being Domestic Abuse, Social Prescribing and Youth Crime.
    4. These topics can be analysed and discussed by the Board with progress of any new initiatives reported on at subsequent Board meetings.

2.4.6 Proposal 3: Annual Reporting of Strategy Progress  
Officers propose that an annual report is brought to the Board summarising progress against the Strategy Themes.

1. Options and Reasons for Recommendations
   1. To ensure that the Board can deliver the Community Strategy 2018 to 2023.
2. Policy/Budget Reference and Implications
   1. The recommendations in this report are within the terms of reference of the Local Strategic Partnership.
3. Legal, Financial, Staffing, Environmental, Community Safety, Public Health, Customer Services Centre and Communications & Website Implications
   1. None specific.
4. Equal Opportunities Implications

6.1 **Relevance Test**

|  |  |
| --- | --- |
| Has a relevance test been completed for Equality Impact? | Yes |
| Did the relevance test conclude a full impact assessment was required? | No |

6.2 **Impact Assessment**What actions were identified to address any detrimental impact or unmet need?  
No adverse impact is anticipated from implementing the strategy. Monitoring will continue throughout the life of the strategy to assess if any protected group needs further focussed support or response.

1. Risk Management and Health & Safety Implications

7.1 The Council has agreed its risk management strategy which can be found on the website at http://www.threerivers.gov.uk. In addition, the risks of the proposals in the report have also been assessed against the Council’s duties under Health and Safety legislation relating to employees, visitors and persons affected by our operations. The risk management implications of this report are detailed below.

7.2 The subject of this report is covered by the Leisure & Community service plan. Any risks resulting from this report will be included in the risk register and, if necessary, managed within this plan.

7.3 There are no risks to the Local Strategic Partnership agreeing the recommendation.

7.4 The following table gives the risks that would exist if the recommendation is not approved, together with a scored assessment of their impact / likelihood:

|  |  |  |  |
| --- | --- | --- | --- |
| Description of Risk | | Impact | Likelihood |
| 1 | The LSP does not agree a process to deliver the Community Strategy 2018-2023 | III | C |

7.5 The above risk is plotted on the matrix below depending on the scored assessments of impact and likelihood, detailed definitions of which are included in the risk management strategy. The Council has determined its aversion to risk and is prepared to tolerate risks where the combination of impact and likelihood are plotted in the shaded area of the matrix. The remaining risks require a treatment plan.

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| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Likelihood | A |  |  |  |  |  | Impact | Likelihood |
| B |  |  |  |  |  | V = Catastrophic | A = >98% |
| C |  |  | 1 |  |  | IV = Critical | B = 75% - 97% |
| D |  |  |  |  |  | III = Significant | C = 50% - 74% |
| E |  |  |  |  |  | II = Marginal | D = 25% - 49% |
| F |  |  |  |  |  | I = Negligible | E = 3% - 24% |
|  | I | II | III | IV | V |  | F = <2% |
| Impact | | | | | |  |  |

7.6 In the officers’ opinion the new risk above, were it to come about, would seriously prejudice the achievement of the Strategic Plan and is therefore a strategic risk. Progress against the treatment plans for strategic risks is reported to the Executive Committee quarterly. The effectiveness of all treatment plans are reviewed by the Audit Committee annually.

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| Description of Risk | | Service Plan |
| 1 | The LSP does not agree a process to deliver the Community Strategy 2018-2023 | Leisure and Community |

1. Recommendations

8.1 That the LSP Poverty, Employment and Prosperity subgroup focus their attention on support and services for adults with developing or existing complex needs.

8.2 That the Board chooses a key topic for each meeting that cuts across all Community Strategy themes.

8.3 That the Board receive annual Community Strategy progress reports.

That public access to the report be immediate

Report prepared by: Karl Stonebank, Partnerships Officer.

**Data Quality**

Data sources:

Three Rivers LSP Community Strategy 2018-2023

Data checked by: Andy Stovold, Head of Community Partnerships

Data rating:

|  |  |  |
| --- | --- | --- |
| 1 | Poor |  |
| 2 | Sufficient | X |
| 3 | High |  |

**APPENDICES**

Appendix A - Mapping of District, County & Regional Partnerships  
  
  
**ATTACHMENTS**

1. Three Rivers Local Strategic Partnership Community Strategy 2018 to 2023

# Appendix A – Mapping of District, County & Regional Partnerships

|  |  |  |  |  |  |  |  |  |  |  |  |  |
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| *District Partnerships* | Partnership Attendance |  | **Target Group** | | | |  | **Community Strategy Theme** | | | | |
| **Partnership / Meeting** | All | Family | Children & Young People | Adults | Housing | Ambition | Independent & Resilient | Health & Wellbeing | Safety |
| 11 - 19 Strategy Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Antisocial Behaviour Action Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Community Safety Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Community Safety Coordinating Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Community Sports Network | Y |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Abuse Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Families First Implementation Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Families First Triage Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Families First Action & Impact Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Fly Tip Task Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Homelessness Forum | Y |  |  |  |  |  |  |  |  |  |  |  |
| Joint Housing Protocol Double District Liaison Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Local Multiagency Safeguarding Forum | Y |  |  |  |  |  |  |  |  |  |  |  |
| Mental Health Information Sharing Agreement (joint working initiative, partnership in development) | Y |  |  |  |  |  |  |  |  |  |  |  |
| Poverty, Employment & Prosperity Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Three Rivers Learning Partnership | Y |  |  |  |  |  |  |  |  |  |  |  |
| Watford &Three Rivers Domestic Abuse Forum | Y |  |  |  |  |  |  |  |  |  |  |  |
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| *County & Regional Partnerships* | Partnership Attendance |  | **Target Group** | | | |  | **Community Strategy Theme** | | | | |
| **Partnership / Meeting** | All | Family | Children & Young People | Adults |  | Housing | Ambition | Independent & Resilient | Health & Wellbeing | Safety |
| Antisocial Behaviour County Forum Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Chief Execs Coordinating Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Community Safety Managers Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Complex Needs Steering Group |  |  |  |  |  |  |  |  |  |  |  |  |
| Creative Herts | Y |  |  |  |  |  |  |  |  |  |  |  |
| Domestic Abuse Partnership Board / Executive Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Drug and Alcohol Strategic Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Early Help Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Hate Crime Partnership Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Heads of Housing | Y |  |  |  |  |  |  |  |  |  |  |  |
| Health & Wellbeing Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Hertfordshire Apprenticeship Alliance |  |  |  |  |  |  |  |  |  |  |  |  |
| Hertfordshire Fly Tipping Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Hertfordshire Planning Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Hertfordshire Waste Partnership | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts & Beds Environmental Health Housing Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Association of Cultural Officers | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Development Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Empty Homes Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Infrastructure & Planning Partnership | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Leaders Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Modern Slavery Partnership Steering Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Public Health Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts Safeguarding Adults Board | Y |  |  |  |  |  |  |  |  |  |  |  |

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| *County & Regional Partnerships continued* | Partnership Attendance |  | **Target Group** | | | |  | **Community Strategy Theme** | | | | |
| **Partnership / Meeting** | All | Family | Children & Young People | Adults |  | Housing | Ambition | Independent & Resilient | Health & Wellbeing | Safety |
| Herts Safeguarding Children Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Herts & West Essex Sustainable Transformation Plan |  |  |  |  |  |  |  |  |  |  |  |  |
| Housing Options Managers Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Joint Housing Protocol Steering Group | Y |  |  |  |  |  |  |  |  |  |  |  |
| Local Enterprise Partnership | Y |  |  |  |  |  |  |  |  |  |  |  |
| Multi Agency Public Protection Arrangements Level 2 Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Multi Agency Public Protection Arrangements Strategic Management Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Multi Agency Risk Assessment Conference - Domestic Abuse | Y |  |  |  |  |  |  |  |  |  |  |  |
| Multiagency Prevent Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Parks Herts | Y |  |  |  |  |  |  |  |  |  |  |  |
| Prolific, Priority Offenders Meeting | Y |  |  |  |  |  |  |  |  |  |  |  |
| Registered Providers Forum |  |  |  |  |  |  |  |  |  |  |  |  |
| South West Herts Partnership (Schools) | Y |  |  |  |  |  |  |  |  |  |  |  |
| Strategic Accommodation Partnership Board | Y |  |  |  |  |  |  |  |  |  |  |  |
| Supported Housing Strategic Board | Y |  |  |  |  |  |  |  |  |  |  |  |